TTL Properties Limited (TTLP) Integrated Assurance and Audit Schedule – Forward Plan   Appendix 2

Priority	Topic	Evidence of Need	Type	Who	When	Objectives
1	Residential sector	• Target doubled from 10,000 to 20,000 units. • Delivery is challenging - often taking longer than expected. • Impact of external market influences including inflation. • Resourcing shortages. • Affordable housing requirement (50 per cent across the portfolio) will impact the viability of the more challenging sites.	Targeted	Independent Investment Programme Advisory Group (IIPAG)	Q4 2022/23	• To consider appropriateness of residential strategy, including split between residential sectors. • To assess delivery confidence and understanding/mitigation of key risks.
2	Pipeline development and delivery strategy	• Robust development/delivery pipeline and prioritisation process is essential for successful delivery.	Targeted	Project Assurance (PA)	Q4 2022/23	• To consider the appropriateness of pipeline development and delivery strategy. • To understand the prioritisation and appraisal process.
3	Assurance of tenants' safety compliance	• Work ongoing to improve tenant safety compliance and compliance monitoring.	Audit	Quality, Safety, Security Assurance	Q4 2022/23	• Assess the appropriateness of processes and actions taken to achieve tenant compliance.

Priority	Topic	Evidence of Need	Type	Who	When	Objectives
4	Governance / first line assurance	• Governance arrangements are changing – links into wider TfL Executive are not fully defined. • Governance can be complex where there is an operational interface. • IIPAG review from August 2020 recommended Responsibility Assignment Matrices (Responsible, accountable, consulted, informed (RCIs)) on every project to address roles and interfaces. • No Programme Management Office and handover/Gate control not clear.	Targeted	PA	Q4 2022/23	• To consider appropriateness of existing governance/first line assurance arrangements. • To consider appropriateness of governance/first line assurance proposals.
5	Joint Venture management	• IIPAG review from August 2020 recommended introduction delivery metrics, change control, risk management, progress reporting for Joint Venture (JV).	Targeted	IIPAG	Q4 2022/23	• To assess appropriateness of existing JV management processes. • To assess understanding/mitigation of key JV management risks.